New cars are hot. Before you get yours, check with Printing Industries Credit Union and get pre-qualified with their deal. Get the info by calling (951) 781-0981.

See inside!

PIASC WEEKLY UPDATE

Printing Industries Association, Inc. of Southern California

June 6, 2016

Contract Pricing

Multi-year contracts for a fixed price are not common in our industry (with some exceptions for the publication printing sector). However, there is an occasional

client interest in such an arrangement. As a practical matter these contracts begin with fixed prices for specific products and thus they are like estimates, but estimates that are intended to cover a series of actual transactions. In constructing these, consideration should be given to the fact that paper is likely to be the single biggest cost element and one which is beyond the control of the parties. A practical solution is to exclude the paper from the fixed portion of the agreement with the client being charged for the actual cost of the paper used. Since estimating systems usually contain mark-ups on paper, these values need then to be moved into the fixed prices so that they are not lost by the printer. One of the motivations of such a contract might be to encourage increased buying by a volume related discount. If this is implemented, it is preferable to do so by way of periodic rebates due after specific volume targets have been met. Because such arrangements are for larger amounts, it is doubly important that detailed terms of sale are agreed upon. A useful model for this is PIA's Best Business Practices which can be found via our website at www.piasc.org.

Check Your 401(k) 401(k) plans are now the dominant vehicle for employment based retirement savings. Properly structured, they give

participants an opportunity to save and invest in a tax deferred environment. They also provide a mechanism for employer contributions without creating liabilities that are associated with traditional defined benefit pension plans. Because the participants make their own investment choices, employers should be sure that a sufficient range of choice are available in the plan and that the fees associated with those choices are minimized. These points are a focus area for the U.S. Department of Labor and the subject of governmental audits. Since the key members of management are usually the largest account holders, they have a personal interest in being sure that their money is not wasted on poor or expensive choices. At minimum, the interest of top management is best served by having the firm pay all of the costs of administration, as if it is added to participant accounts, the top people will pay most of it



personally. It is also useful to look at options for "opt out" rather than "opt in" enrollment as the former will enhance employee participation. It is also worthwhile to investigate structuring the employer contribution so that the "safe harbor" regulations are met. This will enable top management to contribute to the plan without being limited by employees who do not participate or do so at minimal levels.

The Santa Monica City Council joined the Santa Monica crowd of local governments competing to Gets On Board see how they can discourage employment by mandating nine days (72 hours) of paid sick leave effective January 1, 2017. There is some transitional relief for employers of less than twenty-five persons. Also, the minimum wage in Santa Monica will rise to \$10.50/hour on July 1, 2016. If you're a Santa Monica employer, call Cheryl Chong at Ext. 218 (email: *cheryl@piasc.org*) for full info.

Send Them Home

It happens that an employee reports for work in a condition that suggests that they are in an impaired state likely through the

use of drugs and/or alcohol. Permitting them to start work is a grave risk to themselves and others, so the correct course of action is to send them home with an instruction that they may not return to work until they are sober and can work safely. It would be prudent to give them a written warning on their return that a repeat of the incident would be cause for termination. If they have an abuse problem, it would be wise for them to seek outside assistance, but it is unsound for the employer to attempt to provide it as they are usually not qualified.

| Thought | Children seldom misquote you. In fact, |
|---------|--|
| for the | they usually repeat word for word what |
| Week | you shouldn't have said. |

PASCWeekly UpdateCALENDAR SECTION

(323) 728-9500 • FAX (323) 724-2327

| Upcoming National Events Calendar 2016-17 | 6/7-6/8 7/10-7/13 9/25-9/28 10/19 12/3-12/6 2017 | Print's Voice 16 Affiliate Summer Conference Graph Expo 16/Premier Print Awards Franklin Luminaiere Awards Color Conference | Washington, DC Niagara on the Lake, Ontario Canada Orlando's Orange County Convention Center Chelsea Piers, New York, NY The Point Hilton Sqaw Peak Resort, Phoenix, AZ | Lisbeth Lyons Tim Suraud Mike Packard Kim Tuzzo 2 Julie Shaffer | 202-627-6925 314-962-6780 412-259-1704 716-691-3211 412-259-1730 | llyons@printing.org tim@pmastl.org cprice@printing.org ktuzzo@pialliance.org jshaffer@printing.org |
|---|--|---|---|---|--|--|
| 2010-17 | 4/23-4/26 | Continuous Improvement Conference | Pittsburgh, PA | Jim Workman | 412-2591782 | jworkman@printing.org |

For more information on any of the following events, go to www.piasc.org.

PIASC June-August Activities

| July 5 Register at right | Event Number- BWB 7:30 a.m. Cost: ^{\$} 5 Location: see locations at right | BREAKFAST WITH BOB Contact: Emily Holguin, Ext. 262, emilyholguin@piasc.org OK, WE SELL PRINTING, BUT THEN We're all about ink on paper—that's our thing and we're really good at it. Actually, we're a lot better than we used to be and we're getting better and faster (and cheaper) all of the time. But what about all of the other possible business communications needs of our clients— How about print that we don't produce but they need? How about distribution of the client's products? How about distribution of the client's products? How about we site development and hosting? Many growing firms are doing these things now and discovering that they build sales and, better still, client loyalty. Join us at these breakfasts to learn how you can move forward. Check the box(es) below to register for any of these additional upcoming Breakfast Meetings: July 5th — Mimis Café • 10909 Foothill Blvd. • Rancho Cucamonga 91730 July 5th — Green Street Restaurant • 146 Shoppers Lane • Pasadena 91101 July 7th — Brent's Deli • 19555 Parthenia Street • Northridge 91324 July 9th — Mimi's Cafe • 17231 E. 17th St. • Tustin 92780 July 20th — Morm's • 11001 West Pico Boulevard • Los Angeles 90064 | | | |
|---|--|---|--|--|--|
| June 7 Check here to REGISTER | Event Number CRR 8-9:00 a.m. Cost: FREE! Location: on your computer | CONFLICT RECOGNITION AND RESOLUTION WEBINAR FREE Webinar from New Horizons Computer Learning Centers Contact: Kristy Villanueva, Ext. 215, kristy@piasc.org Knowing how to recognize, understand and intervene effectively in conflict situations with peers, clients, managers, staff and others is a critical career-enhancing and career-saving skill. The webinar, based on information contained in the ITMLP Certification Boot Camp, outlines the causes of workplace conflict, specific areas of contention for IT professionals and ways to help you effectively deal with these difficult situations. Visit www.piasc.org/webinars.html for full listing of this and other FREE webinars from New Horizons. | | | |
| June 8 Decheck here to REGISTER | Event Number CPR 8 a.m1 p.m. Cost: \$60/ member \$90/non-member Location: PIASC Training Room 5800 S. Eastern Ave, #400 Los Angelse, CA 90040 Inside B of A Building | CERTIFIED FIRST AID AND CPR TRAINING Includes Bloodborne Pathogen Training! Contact: Emily Holguin, Ext. 262, emilyholguin@piasc.org Cal/OSHA Safety Order Section 3400 states: "In the absence of an infirmary, clinic, or hospital, in near proximity to the workplace, which is used for the treatment of all injured employees, a person or persons shall be adequately trained to render first aid." The full 5 hour attendance is mandatory for certification so please be prompt. Casual attire suggested, such as tennis shoes, jeans, walking shorts. Visit www.piasc.org/CPR for full details! | | | |
| Quick Regis Mark your choices to Fill out the form at to FAX page(s) to (32) | from listings above he right | Company Phone () Attendees: | | | |

Page 2

For the latest and complete list of Educational Programs, go to our website: WWW.piasc.org

PIASC WEEKLY UPDATE

| Other Industry events | 7/2 8/13 10/1 11/19 6/16 6/29 8/25 | Independence Day Celebration Boy Scouts Merit Badge Day L.A. Printers Fair Boy Scouts Merit Badge Day AIGA-OC June MIX AIGA-OC July Field Trip AIGA-OC August Field Tril | International Printing Museum, Torrance International Printing Museum, Torrance International Printing Museum, Torrance International Printing Museum, Torrance Sandle Ranch Chop House, Costa Mesa PacSun, Anaheim Blizzard Entertainment, Irvine | Mark Barbourwww.printmuseum.orgMark Barbourwww.printmuseum.orgMark Barbourwww.printmuseum.orgMark Barbourwww.printmuseum.orgwww.orangecounty.aiga.org/eventswww.orangecounty.aiga.org/eventswww.orangecounty.aiga.org/eventswww.orangecounty.aiga.org/events |
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| June 21 Check here to REGISTER | Event Number ROER 11:00 a.m. Cost: FREE! Location: on your computer | REVISED OVERTIME-EXEMPT REGULATION: Y <i>FREE Webinar from Printing Industries of Americ</i> . Contact: Kristy Villanueva, Ext. 215, kristy@pias On May 18, the Department of Labor released a fi regulation. The changes primarily focus on the ne however, there are other changes that employers Printing Industries of America's HR expert, Jim Ky regulation changes. | a sc.org inal regulation that revises the overtime-exempt w salary threshold (\$47,476, effective 12/1/2016), must be aware of in order to be in compliance. | |
|--|---|--|---|--|
| July 2 Check here to REGISTER | Event Number IPMIDC 10 a.m4 p.m. Cost: \$15 / person group rate of \$50 (up to 4 people) Museum Members \$12 per person group rate of \$40 (up to 4 people) Location: Int! Printing Museum 315 W. Torrance Blvd. Carson, CA 90745 | our Founding Fathers, otherwise known as The C and Thomas Jefferson will give a humorous and the Declaration of Independence and how our nation. The day's festivities include special working tours opportunity to print your own Declaration on Frank screen print it with a patriotic image. Your admission includes a lunch of Freedom Dogs French Garden de Liberte. Activities for the whole galleries. In the Museum's Heritage theater there will be the written and performed by our own Phil Soinski (ak lightheartedly examine the events leading up to the state of the state. | Attingmuseum.org as annual Independence Day Celebrationevent with confounding Brothers! Ben Franklin, John Adams, thought provoking account of the creation of The came to be. a of the Printing Museum collections, including the klin's colonial press. Bring a blank t-shirt and help as and American Apple Pie in Madame Brillon's a family are throughout the day in the Museum e entertaining show "The Confounding Brothers" ka B. Franklin). Franklin, Jefferson, and Adams | |
| July 23 Check here to REGISTER | Event Number E2SC 8am-4:30p.m. Cost: \$90/member, \$40 add'l same co. \$140/non-member Location: Fullerton College Printing Department Building 900 321 E Chapman Ave. Fullerton, CA 92832 | ESSENTIALS TO SUCCESS CONFERENCE Evolving Your Current Print Customer Contact: Emily Holguin, Ext. 262, emilyholguin@piasc.org Plan to attend PIASC's Essentials to Success—a one-day conference that will give you the tools you need to not only retain your current customers but also nurture and help them grow with you. Who Should Attend: Print communications business owners and managers with 25 or less employees. Topics covered will include the following: Find out where we are as an industry in California Gain tools to engage with your customers regularly Get your current customers to buy more print Learn organizing tools from a fellow printer! And much more. | | |
| Quick Registration Mark your choices from listings above Fill out the form at the right FAX page(s) to (323) 724-2327 | | Company Attendees: Bill Company Credit Card # | | |

PIASC WEEKLY UPDATE

Make A Decision A manager's job is making decisions. Knowing the buck stops with you can be intimidating, because the decisions you make can have an impact on many

other people. Fortunately, you can improve your ability to make sound, guilt-free decisions with these tips:

- **Consider your needs first.** You're not being selfish by determining which of your choices is in your best interest. Just challenge yourself to be honest. If a particular decision will further your career goals but undermine your boss, that decision isn't really in your best interest. The decisions that are in your best interest are the ones that elevate you as a person and allow you to maintain your integrity.
- Seek limited counsel. When faced with a difficult decision, privately seek advice from an expert on the topic or from a personal mentor whose guidance you value. But don't ask anyone and everyone what you should do. Other people have their own agendas, which may conflict with your best interests and those of your department. Moreover, wringing your hands and begging for help undermines your leadership credibility.
- Forget "what if?" Many people put off making decisions unless they can know in advance exactly what the outcome will be. They vacillate until someone or something steps in to finally settle the matter. Gather



the relevant data, make an informed choice, and don't second-guess yourself.

• Own your mistakes. When your decisions prove wrong—which occasionally happens to even the wisest decision-makers—accept responsibility for them. Don't try to lay the blame at someone else's feet. Accept defeat with dignity, and strive for better results next time.

Writer's Block Block because you're a perfectionist or because you lack confidence in your language

Cure you lack confidence in your language skills—try this exercise: Cover your computer screen with a sheet of paper and type. This prevents any attempts to edit your work as you go and getting stuck or lost in thought while making changes. All of your focus will be on the ideas you want to convey and not split between those ideas and the manner in which you're presenting them. Keep writing until you've covered everything you have to say on the subject. Then come back later to proofread and edit.

Save On UPS 185 PIASC member firms saved thousands on their UPS shipping costs in the 1st quarter of 2016 by using our members only

discount program. To find out more and get started, go to *www.piasc.org* then, Member Discounts and click on UPS.

See our e-Classifieds section on the web at www.piasc.org.



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